

SHYANG SHIN BAO IND. CO., LTD.
Lean KPI Daily Report (facade OEM)

Date:	4/1/2011	4/5/2011	4/9/2011	4/13/2011	4/17/2011	4/21/2011	4/25/2011	4/29/2011	5/3/2011	5/7/2011	5/11/2011	5/15/2011	5/19/2011	5/23/2011	5/27/2011	5/31/2011	Total	Target	
Production Output	730	1102	1270	1359	1176	978	1001	1186	1160	923	1160	1126	1080	1200	1130	853	928	965	25531
Cap. Production Target	1100	880	880	880	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100	880
Actual Production Target	1045	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100	20580
Subtarget Achievement(%)	69.55%	122.22%	135.45%	122.73%	105.45%	89.09%	90.91%	107.27%	105.45%	83.64%	105.45%	95.45%	98.18%	109.09%	102.73%	93.64%	90.91%	81.82%	21690
Working Hours	95	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	95
Total Break	36	141	141	139	138	139	139	137	138	140	138	137	139	138	138	138	138	138	138
Total Work Hour	59	140	140	140	140	140	140	140	140	140	140	140	140	140	140	140	140	140	95
Productivity	0.55	0.78	0.90	0.90	0.84	0.90	0.90	0.77	0.77	0.66	0.77	0.77	0.77	0.77	0.77	0.77	0.77	0.77	2787
EQAR	77	110	121	121	118	98	104	116	116	89	116	116	108	124	118	98	99	102	104
MTTR	87.94	87.49	89.16	89.74	87.43	85.78	87.43	86.17	87.43	85.78	87.43	87.43	85.78	89.16	87.43	85.78	85.41	85.41	87.43
WIP	3008	3298	3671	3660	3695	3654	3654	3610	3660	3660	3660	3660	3660	3660	3660	3660	3660	3660	4027
MLT	17.95	18.27	18.28	18.25	18.15	18.24	18.24	18.24	18.24	18.24	18.24	18.24	18.24	18.24	18.24	18.24	18.24	18.24	18.24

SHYANG SHIN BAO IND. CO., LTD.
Lean KPI Daily Report (facade OEM)

Date:	5/2/2011	5/9/2011	5/16/2011	5/23/2011	5/30/2011	6/6/2011	6/13/2011	6/20/2011	6/27/2011	7/4/2011	7/11/2011	7/18/2011	7/25/2011	8/1/2011	8/8/2011	8/15/2011	8/22/2011	8/29/2011	9/5/2011	9/12/2011	9/19/2011	9/26/2011	10/3/2011	10/10/2011	10/17/2011	10/24/2011	10/31/2011	Total	Target		
Production Output	1000	1275	1170	1315	1150	1290	1080	1080	1080	1180	1070	1080	1180	1080	1180	1080	1180	1080	1180	1080	1180	1080	1180	1080	1180	1080	1180	1080	1180	270	2550
Cap. Production Target	950	880	880	880	880	880	880	880	880	880	880	880	880	880	880	880	880	880	880	880	880	880	880	880	880	880	880	880	880	880	880
Actual Production Target	1050	1200	1200	1200	1200	1200	1200	1200	1200	1200	1200	1200	1200	1200	1200	1200	1200	1200	1200	1200	1200	1200	1200	1200	1200	1200	1200	1200	1200	1200	1200
Subtarget Achievement(%)	95.24%	140.91%	132.73%	147.73%	130.23%	122.73%	122.73%	122.73%	122.73%	132.73%	122.73%	122.73%	132.73%	122.73%	132.73%	122.73%	132.73%	122.73%	132.73%	122.73%	132.73%	122.73%	132.73%	122.73%	132.73%	122.73%	132.73%	122.73%	132.73%	132.73%	132.73%
Working Hours	95	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100
Total Break	141	141	139	139	139	139	139	139	139	140	138	137	139	138	138	138	138	138	138	138	138	138	138	138	138	138	138	138	138	138	138
Total Work Hour	140	140	140	140	140	140	140	140	140	140	140	140	140	140	140	140	140	140	140	140	140	140	140	140	140	140	140	140	140	140	140
Productivity	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82	0.82
EQAR	113	117	118	118	113	118	118	118	118	118	118	118	118	118	118	118	118	118	118	118	118	118	118	118	118	118	118	118	118	118	118
MTTR	87.17	86.52	86.68	86.52	86.52	86.52	86.52	86.52	86.52	86.52	86.52	86.52	86.52	86.52	86.52	86.52	86.52	86.52	86.52	86.52	86.52	86.52	86.52	86.52	86.52	86.52	86.52	86.52	86.52	86.52	86.52
WIP	2400	2400	2400	2400	2400	2400	2400	2400	2400	2400	2400	2400	2400	2400	2400	2400	2400	2400	2400	2400	2400	2400	2400	2400	2400	2400	2400	2400	2400	2400	2400
MLT	21.18	18.82	20.51	16.90	17.74	17.74	17.74	17.74	17.74	17.74	17.74	17.74	17.74	17.74	17.74	17.74	17.74	17.74	17.74	17.74	17.74	17.74	17.74	17.74	17.74	17.74	17.74	17.74	17.74	17.74	17.74

SHYANG SHIN BAO IND. CO., LTD.
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Date:	11/7/2011	11/14/2011	11/21/2011	11/28/2011	12/5/2011	12/12/2011	12/19/2011	12/26/2011	1/2/2012	1/9/2012	1/16/2012	1/23/2012	1/30/2012	2/6/2012	2/13/2012	2/20/2012	2/27/2012	3/6/2012	3/13/2012	3/20/2012	3/27/2012	4/3/2012	4/10/2012	4/17/2012	4/24/2012	5/1/2012	5/8/2012	5/15/2012	5/22/2012	5/29/2012	Total	Target	
Production Output	1050	1050	1050	1050	1050	1050	1050	1050	1050	1050	1050	1050	1050	1050	1050	1050	1050	1050	1050	1050	1050	1050	1050	1050	1050	1050	1050	1050	1050	1050	1050	1050	1050
Cap. Production Target	1000	1000	1000	1000	1000	1000	1000	1000	1000	1000	1000	1000	1000	1000	1000	1000	1000	1000	1000	1000	1000	1000	1000	1000	1000	1000	1000	1000	1000	1000	1000	1000	1000
Actual Production Target	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100
Subtarget Achievement(%)	105.00%	105.00%	105.00%	105.00%	105.00%	105.00%	105.00%	105.00%	105.00%	105.00%	105.00%	105.00%	105.00%	105.00%	105.00%	105.00%	105.00%	105.00%	105.00%	105.00%	105.00%	105.00%	105.00%	105.00%	105.00%	105.00%	105.00%	105.00%	105.00%	105.00%	105.00%	105.00%	
Working Hours	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	
Total Break	141	141	139	139	139	139	139	139	139	140	138	137	139	138	138	138	138	138	138	138	138	138	138	138	138	138	138	138	138	138	138	138	
Total Work Hour	140	140	140	140	140	140	140	140	140	140	140	140	140	140	140	140	140	140	140	140	140	140	140	140	140	140	140	140	140	140	140	140	
Productivity	0.75	0.75	0.75	0.75	0.75	0.75	0.75	0.75	0.75	0.75	0.75	0.75	0.75	0.75	0.75	0.75	0.75	0.75	0.75	0.75	0.75	0.75	0.75	0.75	0.75	0.75	0.75	0.75	0.75	0.75	0.75	0.75	
EQAR	127	127	123	123	123	123	123	123	123	123	123	123	123	123	123	123	123	123	123	123	123	123	123	123	123	123	123	123	123	123	123	123	
MTTR	88.65	88.65	88.65	88.65	88.65	88.65	88.65	88.65	88.65	88.65	88.65	88.65	88.65	88.65	88.65	88.65	88.65	88.65	88.65	88.65	88.65	88.65	88.65	88.65	88.65	88.65	88.65	88.65	88.65	88.65	88.65	88.65	
WIP	5008	5008	5008	5008	5008	5008	5008	5008	5008	5008	5008	5008	5008	5008	5008	5008	5008	5008	5008	5008	5008	5008	5008	5008	5008	5008	5008	5008	5008	5008	5008	5008	
MLT	77.49	77.49	77.49	77.49	77.49	77.49	77.49	77.49	77.49	77.49	77.49	77.49	77.49	77.49	77.49	77.49	77.49	77.49	77.49	77.49	77.49	77.49	77.49	77.49	77.49	77.49	77.49	77.49	77.49	77.49	77.49	77.49	

Attachment 3 - Data Lean KY Daily Report (Exclude OBA) Jul - September 2011

SHYANG SHIN BAO IND. CO., LTD.
Lean KY Daily Report (Exclude OBA)

DATE	7/1/2011	7/4/2011	7/7/2011	7/8/2011	7/11/2011	7/12/2011	7/13/2011	7/14/2011	7/15/2011	7/18/2011	7/19/2011	7/20/2011	7/21/2011	7/22/2011	7/25/2011	7/26/2011	7/27/2011	7/28/2011	7/29/2011	7/30/2011	Total	Average	
Production Output	639	613	678	684	684	684	684	684	684	684	684	684	684	684	684	684	684	684	684	684	684	15,371	504
Plan Production Target	660	660	660	660	660	660	660	660	660	660	660	660	660	660	660	660	660	660	660	660	660	15,360	504
Actual Production Target	660	660	660	660	660	660	660	660	660	660	660	660	660	660	660	660	660	660	660	660	660	15,360	504
Efficiency Achievement(%)	66.52%	65.21%	69.09%	69.13%	69.09%	69.13%	69.09%	69.13%	69.09%	69.13%	69.09%	69.13%	69.09%	69.13%	69.09%	69.13%	69.09%	69.13%	69.09%	69.13%	69.09%	69.13%	69.13%
Working Hours	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0
Total People	139	141	139	138	138	138	138	138	138	138	138	138	138	138	138	138	138	138	138	138	138	138	138
Total Work Hours	1112.0	1128.0	1116.0	1104.0	1104.0	1104.0	1104.0	1104.0	1104.0	1104.0	1104.0	1104.0	1104.0	1104.0	1104.0	1104.0	1104.0	1104.0	1104.0	1104.0	1104.0	1104.0	1104.0
Productivity	0.57	0.54	0.79	0.78	0.78	0.78	0.78	0.78	0.78	0.78	0.78	0.78	0.78	0.78	0.78	0.78	0.78	0.78	0.78	0.78	0.78	0.78	0.78
ROI(%)	89.33	89.98	87.64	89.31	89.95	91.36	90.01	89.91	90.45	89.45	89.45	89.45	89.45	89.45	89.45	89.45	89.45	89.45	89.45	89.45	89.45	89.45	89.45
WIP	424	424	424	424	424	424	424	424	424	424	424	424	424	424	424	424	424	424	424	424	424	424	424
MLT	0.00	2.10	12.27	8.52	5.65	5.50	2.18	0.79	0.79	0.79	0.79	0.79	0.79	0.79	0.79	0.79	0.79	0.79	0.79	0.79	0.79	0.79	0.79

SHYANG SHIN BAO IND. CO., LTD.
Lean KY Daily Report (Exclude OBA)

DATE	8/1/2011	8/2/2011	8/3/2011	8/4/2011	8/5/2011	8/8/2011	8/9/2011	8/10/2011	8/11/2011	8/12/2011	8/15/2011	8/16/2011	8/17/2011	8/18/2011	8/19/2011	8/22/2011	8/23/2011	8/24/2011	8/25/2011	8/26/2011	8/27/2011	8/28/2011	8/29/2011	Total	Average		
Production Output	625	500	500	500	500	500	500	500	500	500	500	500	500	500	500	500	500	500	500	500	500	500	500	500	17,500	525	
Plan Production Target	660	660	660	660	660	660	660	660	660	660	660	660	660	660	660	660	660	660	660	660	660	660	660	660	660	16,720	500
Actual Production Target	660	660	660	660	660	660	660	660	660	660	660	660	660	660	660	660	660	660	660	660	660	660	660	660	660	16,720	500
Efficiency Achievement(%)	93.18%	75.76%	75.76%	75.76%	75.76%	75.76%	75.76%	75.76%	75.76%	75.76%	75.76%	75.76%	75.76%	75.76%	75.76%	75.76%	75.76%	75.76%	75.76%	75.76%	75.76%	75.76%	75.76%	75.76%	75.76%	103.53%	103.53%
Working Hours	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	
Total People	118	119	119	119	119	119	119	119	119	119	119	119	119	119	119	119	119	119	119	119	119	119	119	119	119	119	
Total Work Hours	944.0	952.0	952.0	952.0	952.0	952.0	952.0	952.0	952.0	952.0	952.0	952.0	952.0	952.0	952.0	952.0	952.0	952.0	952.0	952.0	952.0	952.0	952.0	952.0	952.0	952.0	
Productivity	0.67	0.53	0.53	0.53	0.53	0.53	0.53	0.53	0.53	0.53	0.53	0.53	0.53	0.53	0.53	0.53	0.53	0.53	0.53	0.53	0.53	0.53	0.53	0.53	0.53	0.53	
ROI(%)	95.12	87.58	86.74	86.08	87.59	87.59	87.59	87.59	87.59	87.59	87.59	87.59	87.59	87.59	87.59	87.59	87.59	87.59	87.59	87.59	87.59	87.59	87.59	87.59	87.59	87.59	
WIP	4799	3909	3009	2149	1289	2078	2078	2078	2078	2078	2078	2078	2078	2078	2078	2078	2078	2078	2078	2078	2078	2078	2078	2078	2078	2078	
MLT	13.66	4.80	12.66	49.66	49.45	66.64	59.84	45.35	44.45	44.45	44.45	44.45	44.45	44.45	44.45	44.45	44.45	44.45	44.45	44.45	44.45	44.45	44.45	44.45	44.45	44.45	

SHYANG SHIN BAO IND. CO., LTD.
Lean KY Daily Report (Exclude OBA)

DATE	9/2/2011	9/6/2011	9/7/2011	9/8/2011	9/9/2011	9/12/2011	9/13/2011	9/14/2011	9/15/2011	9/16/2011	9/19/2011	9/20/2011	9/21/2011	9/22/2011	9/23/2011	9/26/2011	9/27/2011	9/28/2011	9/29/2011	9/30/2011	Total	Average					
Production Output	1208	782	719	880	910	1170	987	685	625	584	500	500	500	500	500	500	500	500	500	500	500	500	500	500	18,640	520	
Plan Production Target	720	720	720	720	720	720	720	720	720	720	720	720	720	720	720	720	720	720	720	720	720	720	720	720	720	16,720	500
Actual Production Target	960	960	960	960	960	960	960	960	960	960	960	960	960	960	960	960	960	960	960	960	960	960	960	960	960	19,440	500
Efficiency Achievement(%)	125.83%	81.77%	73.95%	91.67%	94.79%	97.50%	100.72%	93.33%	85.84%	71.25%	69.17%	69.17%	69.17%	69.17%	69.17%	69.17%	69.17%	69.17%	69.17%	69.17%	69.17%	69.17%	69.17%	69.17%	69.17%	109.54%	109.54%
Working Hours	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	
Total People	114	117	118	124	118	119	119	119	119	119	119	119	119	119	119	119	119	119	119	119	119	119	119	119	119	119	
Total Work Hours	912.0	936.0	948.0	992.0	948.0	952.0	952.0	952.0	952.0	952.0	952.0	952.0	952.0	952.0	952.0	952.0	952.0	952.0	952.0	952.0	952.0	952.0	952.0	952.0	952.0	952.0	
Productivity	1.32	0.84	0.84	0.73	0.91	1.19	1.02	0.84	0.77	0.72	0.62	0.62	0.62	0.62	0.62	0.62	0.62	0.62	0.62	0.62	0.62	0.62	0.62	0.62	0.62	0.62	
ROI(%)	92.22	100.00	87.84	87.50	86.52	85.00	100.00	87.83	84.18	81.28	100.00	84.86	87.78	86.33	87.32	86.07	86.05	86.14	86.14	86.14	86.14	86.14	86.14	86.14	86.14	86.14	
WIP	1467	1393	1089	1285	1325	1291	1228	1228	1228	1228	1228	1228	1228	1228	1228	1228	1228	1228	1228	1228	1228	1228	1228	1228	1228	1228	
MLT	26.48	39.16	44.07	42.03	38.93	70.62	60.35	23.19	17.17	15.35	49.65	28.18	130.07	114.98	114.98	114.98	114.98	114.98	114.98	114.98	114.98	114.98	114.98	114.98	114.98	114.98	

Lampiran 3 : Data Lean KPI Daily Report (Exclude OBM) October 2011
 SHYANG SIBEN BAO IND. CO., LTD.
 Lean KPI Daily Report (Exclude OBM)

Date:	10/2/2011	10/3/2011	10/4/2011	10/5/2011	10/6/2011	10/7/2011	10/8/2011	10/9/2011	10/10/2011	10/11/2011	10/12/2011	10/13/2011	10/14/2011	10/15/2011	10/16/2011	10/17/2011	10/18/2011	10/19/2011	10/20/2011	10/21/2011	10/22/2011	10/23/2011	10/24/2011	10/25/2011	10/26/2011	10/27/2011	10/28/2011	10/29/2011	10/30/2011	Total	STRENGTH	
Production Output	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940
CR. Production Target	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940
Actual Production Target	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940	940
Efficiency Achievement(%)	97.52%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
Working Hours	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0
Total People	118	118	118	118	118	118	118	118	118	118	118	118	118	118	118	118	118	118	118	118	118	118	118	118	118	118	118	118	118	118	118	118
Total Work Hours	912.0	912.0	912.0	912.0	912.0	912.0	912.0	912.0	912.0	912.0	912.0	912.0	912.0	912.0	912.0	912.0	912.0	912.0	912.0	912.0	912.0	912.0	912.0	912.0	912.0	912.0	912.0	912.0	912.0	912.0	912.0	912.0
Productivity	0.94	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
MOE	0.98	1.18	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20
RTY(%)	87.25	87.27	88.13	88.44	88.44	88.44	88.44	88.44	88.44	88.44	88.44	88.44	88.44	88.44	88.44	88.44	88.44	88.44	88.44	88.44	88.44	88.44	88.44	88.44	88.44	88.44	88.44	88.44	88.44	88.44	88.44	88.44
WIP	1228	1228	1178	1169	1178	1169	1178	1169	1178	1169	1178	1169	1178	1169	1178	1169	1178	1169	1178	1169	1178	1169	1178	1169	1178	1169	1178	1169	1178	1169	1178	1169
MOT	140.75	121.06	110.63	102.88	95.15	94.77	94.77	94.77	94.77	94.77	94.77	94.77	94.77	94.77	94.77	94.77	94.77	94.77	94.77	94.77	94.77	94.77	94.77	94.77	94.77	94.77	94.77	94.77	94.77	94.77	94.77	94.77