

# LAMPIRAN

## Lampiran 1 : Lembar Kuisioner

### LEMBAR KUISIONER

Dengan Hormat,

Dalam rangka melakukan penelitian untuk memenuhi salah satu syarat menyelesaikan Program Pascasarja Program Magister Manajemen pada Universitas Mercu Buana, bersama ini saya mohon kesediaan Bapak/Ibu/Saudara untuk mengisi Lembar Kuesioner. Dalam penelitian ini mengambil judul, Pengaruh Kebijakan Pengembangan Karir terhadap Motivasi dan Kinerja Pegawai Sekretariat Jenderal Majelis Permusyawaratan Rakyat Republik Indonesia.

Hasil atau nilai dari kuesioner ini akan dipergunakan untuk kepentingan pengembangan keilmuan/akademis. Apabila Bapak/Ibu/Saudara keberatan mencantumkan nama, maka tidak perlu ditulis nama. Akhir kata penulis sangat berterima kasih atas bantuan dan kesediaan Bapak/Ibu/Saudara melakukan pengisian pada Lembar Kuesioner ilmiah ini.

#### BAGIAN I

Beri tanda silang ( X ) pada kotak yang disediakan

1. Jenis Kelamin Bapak/Ibu/Saudara.

a Pria

b Wanita

2. Usia Bapak/Ibu/Saudara saat ini.

a < 30 tahun

b 30 tahun s/d 50 tahun

c > 50 tahun

3. Pendidikan terakhir

a SMA/Diploma

b S1

c S2,S3

4. Lama Bekerja Bapak/Ibu/Saudara.

a < 10 tahun

b 11 tahun s/d 25 tahun

c > 25 tahun

## BAGIAN II

Beri tanda silang pada salah satu pilihan jawaban yang dianggap paling sesuai menurut Bapak/Ibu/Saudara.

JAWABAN	Sangat Setuju Setuju Netral Tidak Setuju Sangat Tidak Setuju	(SS) (S) (N) (TS) (STS)
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### 1. Pengembangan Karir

Pertanyaan	Jawaban				
	SS	S	N	TS	STS
<b>Individu</b>					
1. Karyawan yang mengerjakan tugas atau pekerjaan dengan baik berarti akan menunjang prestasi kerja.					
2. Apabila diberi tugas-tugas yang lebih penting karyawan akan lebih menguasai pekerjaan dan lebih dikenal dalam lingkungan organisasi.					
3. Karyawan yang mempunyai dedikasi dan loyalitas yang tinggi senantiasa mengutamakan kepentingan organisasi dibanding kepentingan pribadi.					
4. Karyawan yang dapat menjalin hubungan kerja yang baik dengan atasan, bawahan serta rekan kerja akan lebih menunjang keberhasilan karir.					
<b>Dukungan Organisasi</b>					
1. Bagian kepegawaian memberikan informasi tentang karir yang ada.					
2. Pihak organisasi membantu perkembangan karir melalui program pelatihan dan perkembangan pegawai.					
3. Pihak organisasi menggunakan peraturan perundang-undangan yang berlaku dalam proses pengangkatan jabatan.					
<b>Peran Pimpinan</b>					
1. Pimpinan memberi dukungan untuk mengikuti pelatihan.					
2. Pimpinan memberikan pembagian tugas berdasarkan kemampuan dan wewenang.					
3. Pimpinan membantu dan memberi peluang untuk menduduki jabatan yang lebih tinggi.					

## 2. Motivasi

Pertanyaan	Jawaban				
	SS	S	N	TS	STS
<b>Kebutuhan Prestasi (<i>need for achievement</i>)</b>					
1. Tugas pekerjaan yang diberikan dilakukan dengan semangat dan penuh tanggung jawab agar mendapat prestasi tinggi.					
2. Suasana dalam bekerja cukup nyaman sehingga dapat bekerja dengan baik.					
3. Adanya pengakuan dan penghargaan atas prestasi kerja					
4. Mencapai prestasi kerja yang tinggi akan memperoleh pendapatan yang besar					
<b>Kebutuhan Kekuasaan (<i>need for power</i>)</b>					
1. Adanya kebijakan atasan memberi kesempatan mengembangkan diri					
2. Mendapat kesempatan untuk memperoleh kemajuan dalam berbagai kegiatan di organisasi					
3. Mendapat kesempatan untuk kenaikan pangkat dan promosi jabatan.					
<b>Kebutuhan Afiliasi (<i>need for affiliation</i>)</b>					
1. Saya mendapat perlakuan yang adil dalam segala hal					
2. Penerimaan oleh kelompok (bagian) dimana bekerja sangat baik.					
3. Saya dapat bekerja sama dengan atasan, bawahan maupun dengan rekan kerja.					

### 3. Kinerja Pegawai

Pertanyaan	Jawaban				
	SS	S	N	TS	STS
<b>Kesetiaan</b>					
Menjunjung tinggi kehormatan Negara dan atau Pemerintah					
<b>Prestasi kerja</b>					
Sehat jasmani dan rohani sehingga dapat bekerja dengan baik dan menunjukkan prestasi					
<b>Tanggungjawab</b>					
Tugas pekerjaan yang diberikan dapat diselesaikan tepat waktu					
Apabila terdapat suatu permasalahan maka saya tidak melemparkan kesalahan pada orang lain					
<b>Ketaatan</b>					
Mintaati peraturan perundang-undangan dan atau peraturan kedinasan					
<b>Kejujuran</b>					
Melaporkan hasil pekerjaan menurut keadaan yang sebenarnya					
<b>Kerjasama</b>					
Menerima usul yang baik dari orang lain					
Menerima keputusan yang diambil secara sah					
<b>Prakarsa</b>					
Berusaha mencari tatacara yang baru dalam mencapai hasil kerja sesuai dengan tujuan.					
<b>Kepemimpinan</b>					
Selalu memupuk sikap dan mengembangkan kerjasama yang baik					

## Lampiran 2 : Analisis Frequencies

### Frequencies

Statistics

	Jenis Kelamin responden	Usia responden	Pendidikan terakhir responden	Lama bekerja responden
N	Valid	73	73	73
	Missing	0	0	0

### Frequency Table

Jenis Kelamin responden

	Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Pria	37	50.7	50.7
	Wanita	36	49.3	49.3
	Total	73	100.0	100.0

Usia responden

	Frequency	Percent	Valid Percent	Cumulative Percent
Valid	< 30 tahun	14	19.2	19.2
	30 tahun -50 tahun	51	69.9	69.9
	> 50 tahun	8	11.0	11.0
	Total	73	100.0	100.0

Pendidikan terakhir responden

	Frequency	Percent	Valid Percent	Cumulative Percent
Valid	SMA/Diploma	32	43.8	43.8
	S1	36	49.3	93.2
	S2/S3	5	6.8	6.8
	Total	73	100.0	100.0

Lama bekerja responden

	Frequency	Percent	Valid Percent	Cumulative Percent
Valid	< 10 tahun	46	63.0	63.0
	11 tahun - 25 tahun	21	28.8	28.8
	> 25 tahun	6	8.2	8.2

# Lampiran 3 : Analisis Faktor

## Factor Analysis

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### KMO and Bartlett's Test

Kaiser-Meyer-Olkin Measure of Sampling Adequacy.		.771
Bartlett's Test of Sphericity	Approx. Chi-Square	279.577
	df	45
	Sig.	.000

Anti-image Matrices												
	Individu 1	Individu 2	Individu 3	Individu 4	Dukungan organisasi1	Dukungan organisasi2	Dukungan organisasi3	Peran pimpinan1	Peran pimpinan2	Peran pimpinan3		
Anti-image Covariance	.475 -.136 -.228 -.105 -.142 .040 -.122 .051 -.060 .128	.475 -.557 -.036 .599 .016 .084 -.034 .033 .052 .099	.475 -.557 -.036 .599 .016 .084 -.034 .033 .033 .095									
Individual1												
Individual2												
Individual3												
Individual4												
Dukungan organisasi1												
Dukungan organisasi2												
Dukungan organisasi3												
Peran pimpinan1												
Peran pimpinan2												
Peran pimpinan3												
Anti-image Correlation	.683 <sup>a</sup> -.264 -.428 -.192 -.289 .095 -.296 -.110 -.232	.683 <sup>a</sup> -.580 <sup>a</sup> -.063 -.784 <sup>a</sup> .026 -.195 -.211 .104 -.110										

a. Measures of Sampling Adequacy(MSA)

**Communalities**

	Initial	Extraction
Individu1	1.000	.485
Individu2	1.000	.723
Individu3	1.000	.465
Individu4	1.000	.619
Dukungan organisasi1	1.000	.584
Dukungan organisasi2	1.000	.686
Dukungan organisasi3	1.000	.736
Peran pimpinan1	1.000	.605
Peran pimpinan2	1.000	.512
Peran pimpinan3	1.000	.477

Extraction Method: Principal Component Analysis.

**Total Variance Explained**

Component	Initial Eigenvalues			Extraction Sums of Squared Loadings		
	Total	% of Variance	Cumulative %	Total	% of Variance	Cumulative %
1	3.888	38.884	38.884	3.888	38.884	38.884
2	2.005	20.052	58.936	2.005	20.052	58.936
3	.976	9.764	68.701			
4	.730	7.304	76.004			
5	.601	6.007	82.012			
6	.480	4.801	86.813			
7	.444	4.440	91.253			
8	.378	3.775	95.028			
9	.287	2.869	97.897			
10	.210	2.103	100.000			

Extraction Method: Principal Component Analysis.

**Component Matrix<sup>a</sup>**

	Component	
	1	2
Individu1	.655	.237
Individu2	.038	.850
Individu3	.607	.311
Individu4	.262	.742
Dukungan organisasi1	.715	-.270
Dukungan organisasi2	.816	-.143
Dukungan organisasi3	.826	-.233
Peran pimpinan1	.768	-.126
Peran pimpinan2	.651	-.296
Peran pimpinan3	.385	.573

Extraction Method: Principal Component Analysis.  
a. 2 components extracted.

## Factor Analysis

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KMO and Bartlett's Test		
Kaiser-Meyer-Olkin Measure of Sampling Adequacy.		.764
Bartlett's Test of Sphericity	Approx. Chi-Square	246.034
	Df	36
	Sig.	.000

Anti-image Matrices									
	Individu1	Individu2	Individu4	Dukungan organisasi1	Dukungan organisasi2	Dukungan organisasi3	Peran pimpinan1	Peran pimpinan2	Peran pimpinan3
Anti-image Covariance	Individu1	.581	-.184	-.122	-.138	.006	-.144	.042	-.082
	Individu2	-.184	.559	-.182	.114	-.093	.096	.050	.099
	Individu4	-.122	-.182	.636	-.037	.036	.052	-.061	.002
	Dukungan organisasi1	.138	.114	-.037	.518	-.130	-.043	.030	-.130
	Dukungan organisasi2	.006	-.093	.036	-.130	.384	-.146	-.151	.016
	Dukungan organisasi3	-.144	.096	.052	-.043	.360	-.098	-.029	.033
	Peran pimpinan1	.042	.050	-.061	.030	-.151	-.098	.449	-.087
	Peran pimpinan2	-.082	.099	.002	-.130	.016	-.029	-.132	-.093
	Peran pimpinan3	.121	-.194	-.194	.019	.033	-.087	-.093	.033
Anti-image Correlation	Individu1	.704 <sup>a</sup>	-.323	-.200	.251	.013	-.314	.082	-.137
	Individu2	-.323	.530 <sup>a</sup>	-.305	.212	-.200	.214	.099	.168
	Individu4	-.200	-.305	.678 <sup>a</sup>	-.065	.074	.109	-.115	-.322
	Dukungan organisasi1	-.251	.212	-.065	.833 <sup>a</sup>	-.291	-.099	.063	-.302
	Dukungan organisasi2	.013	-.200	.074	-.291	.792 <sup>a</sup>	-.392	-.363	-.230
	Dukungan organisasi3	-.314	.214	.109	-.099	-.392	.807 <sup>a</sup>	-.243	-.062
	Peran pimpinan1	.082	.099	-.115	.063	-.363	-.243	.820 <sup>a</sup>	-.180
	Peran pimpinan2	-.137	.168	.003	-.230	.032	-.062	-.250	-.173
	Peran pimpinan3	.197	-.322	-.302	-.033	.065	-.180	-.173	-.052

a. Measures of Sampling Adequacy(MSA)

**Communalities**

	Initial	Extraction
Individu1	1.000	.430
Individu2	1.000	.719
Individu4	1.000	.672
Dukungan organisasi1	1.000	.601
Dukungan organisasi2	1.000	.686
Dukungan organisasi3	1.000	.744
Peran pimpinan1	1.000	.619
Peran pimpinan2	1.000	.517
Peran pimpinan3	1.000	.533

Extraction Method: Principal Component Analysis.

**Total Variance Explained**

Component	Initial Eigenvalues			Extraction Sums of Squared Loadings		
	Total	% of Variance	Cumulative %	Total	% of Variance	Cumulative %
1	3.593	39.926	39.926	3.593	39.926	39.926
2	1.929	21.429	61.354	1.929	21.429	61.354
3	.903	10.034	71.388			
4	.671	7.458	78.846			
5	.496	5.513	84.359			
6	.475	5.276	89.635			
7	.417	4.630	94.265			
8	.289	3.211	97.476			
9	.227	2.524	100.000			

Extraction Method: Principal Component Analysis.

**Component Matrix\***

	Component	
	1	2
Individu1	.606	.250
Individu2	-.034	.847
Individu4	.219	.790
Dukungan organisasi1	.753	-.187
Dukungan organisasi2	.825	-.073
Dukungan organisasi3	.848	-.156
Peran pimpinan1	.786	-.044
Peran pimpinan2	.683	-.226
Peran pimpinan3	.356	.637

Extraction Method: Principal Component Analysis.  
a. 2 components extracted.

## **Validitas Kebijakan**

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**KMO and Bartlett's Test**

Kaiser-Meyer-Olkin Measure of Sampling Adequacy.		.774
Bartlett's Test of Sphericity	Approx. Chi-Square	210.078
	Df	28
	Sig.	.000

		Anti-image Matrices							
		Individu2	Individu4	Dukungan organisasi1	Dukungan organisasi2	Dukungan organisasi3	Peran pimpinan1	Peran pimpinan2	Peran pimpinan3
Anti-image	Individu2	.625	-.256	.084	-.101	.062	.071	.083	-.181
Covariance	Individu4	-.256	.663	-.074	.039	.026	-.055	-.016	-.183
	Dukungan organisasi1	.084	-.074	.553	-.137	-.091	.043	-.163	.011
	Dukungan organisasi2	-.101	.039	-.137	.384	-.160	-.152	.017	.033
	Dukungan organisasi3	.062	.026	-.091	-.160	.399	-.098	-.056	-.066
	Peran pimpinan1	.071	-.055	.043	-.152	-.098	.452	-.129	-.107
	Peran pimpinan2	.083	-.016	-.163	.017	-.056	-.129	.631	-.017
	Peran pimpinan3	-.181	-.183	.011	.033	-.066	-.107	-.017	.675
Anti-image	Individu2	.577 <sup>a</sup>	-.399	.143	-.207	.125	.133	.132	-.278
Correlation	Individu4	-.399	.634 <sup>a</sup>	-.122	.078	.050	-.101	-.026	-.273
	Dukungan organisasi1	.143	-.122	.820 <sup>a</sup>	-.297	-.194	.086	-.276	.017
	Dukungan organisasi2	-.207	.078	-.297	.767 <sup>a</sup>	-.409	.366	.034	.064
	Dukungan organisasi3	.125	.050	-.194	-.409	.833 <sup>a</sup>	-.230	-.112	-.127
	Peran pimpinan1	.133	-.101	.086	-.366	-.230	.811 <sup>a</sup>	-.242	-.194
	Peran pimpinan2	.132	-.026	-.276	.034	-.112	-.242	.852 <sup>a</sup>	-.026
	Peran pimpinan3	-.278	-.273	.017	.064	-.127	-.194	-.026	.724 <sup>a</sup>

a. Measures of Sampling Adequacy(MSA)

**Communalities**

	Initial	Extraction
Individu2	1.000	.692
Individu4	1.000	.663
Dukungan organisasi1	1.000	.581
Dukungan organisasi2	1.000	.701
Dukungan organisasi3	1.000	.736
Peran pimpinan1	1.000	.672
Peran pimpinan2	1.000	.519
Peran pimpinan3	1.000	.621

Extraction Method: Principal Component Analysis.

**Total Variance Explained**

Component	Initial Eigenvalues			Extraction Sums of Squared Loadings		
	Total	% of Variance	Cumulative %	Total	% of Variance	Cumulative %
1	3.304	41.304	41.304	3.304	41.304	41.304
2	1.881	23.514	64.818	1.881	23.514	64.818
3	.672	8.406	73.224			
4	.623	7.791	81.015			
5	.490	6.124	87.139			
6	.464	5.794	92.933			
7	.317	3.966	96.899			
8	.248	3.101	100.000			

Extraction Method: Principal Component Analysis.

**Component Matrix<sup>a</sup>**

	Component	
	1	2
Individu2	-.115	.824
Individu4	.155	.800
Dukungan organisasi1	.748	-.149
Dukungan organisasi2	.837	-.002
Dukungan organisasi3	.853	-.095
Peran pimpinan1	.818	.049
Peran pimpinan2	.699	-.173
Peran pimpinan3	.348	.707

Extraction Method: Principal Component Analysis.  
a. 2 components extracted.

## Factor Analysis

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KMO and Bartlett's Test		
Kaiser-Meyer-Olkin Measure of Sampling Adequacy.		.717
Bartlett's Test of Sphericity	Approx. Chi-Square	256.402
	Df	45
	Sig.	.000

Anti-image Matrices

	Kebutuhan prestasi1	Kebutuhan prestasi2	Kebutuhan prestasi3	Kebutuhan prestasi4	Kebutuhan kekuasaan1	Kebutuhan kekuasaan2	Kebutuhan kekuasaan3	Kebutuhan afiliasi1	Kebutuhan afiliasi2	Kebutuhan afiliasi3
image										
Kebutuhan prestasi1	.651	-.272	-.034	-.054	-.036	-.004	.016	-.046	-.011	-.095
Kebutuhan prestasi2		-.272	.558	-.038	.185	-.034	-.030	-.123	.050	-.053
Kebutuhan prestasi3			-.038	.565	-.174	-.071	-.140	.047	-.100	.042
Kebutuhan prestasi4				-.054	.416	.022	.060	-.199	.002	-.088
Kebutuhan kekuasaan1					-.036	-.071	.022	-.124	.006	-.096
Kebutuhan kekuasaan2						-.140	.060	-.124	.040	-.059
Kebutuhan kekuasaan3							-.124	.401	-.161	.015
Kebutuhan afiliasi1								-.057	.281	-.022
Kebutuhan afiliasi2									-.086	.063
Kebutuhan afiliasi3										-.257
Anti-image										
Correlation										
Kebutuhan prestasi1		.760 <sup>a</sup>	-.452	-.056	-.105	-.055	-.007	.038	-.077	-.018
Kebutuhan prestasi2			-.452	.585 <sup>a</sup>	-.067	.384	-.056	-.064	.091	-.084
Kebutuhan prestasi3				-.056	-.067	.801 <sup>a</sup>	-.359	-.116	-.311	.102
Kebutuhan prestasi4							-.293	.119	-.179	.054
Kebutuhan kekuasaan1								-.584	.003	.174
Kebutuhan kekuasaan2									-.243	-.163
Kebutuhan kekuasaan3										-.142
Kebutuhan afiliasi1										.028
Kebutuhan afiliasi2										
Kebutuhan afiliasi3										

a. Measures of Sampling Adequacy(MSA)

**Communalities**

	Initial	Extraction
Kebutuhan prestasi1	1.000	.621
Kebutuhan prestasi2	1.000	.796
Kebutuhan prestasi3	1.000	.596
Kebutuhan prestasi4	1.000	.713
Kebutuhan kekuasaan1	1.000	.488
Kebutuhan kekuasaan2	1.000	.674
Kebutuhan kekuasaan3	1.000	.769
Kebutuhan afiliasi1	1.000	.687
Kebutuhan afiliasi2	1.000	.753
Kebutuhan afiliasi3	1.000	.592

Extraction Method: Principal Component Analysis.

**Total Variance Explained**

Component	Initial Eigenvalues			Extraction Sums of Squared Loadings		
	Total	% of Variance	Cumulative %	Total	% of Variance	Cumulative %
1	3.753	37.527	37.527	3.753	37.527	37.527
2	1.603	16.027	53.554	1.603	16.027	53.554
3	1.333	13.330	66.883	1.333	13.330	66.883
4	.736	7.360	74.244			
5	.679	6.792	81.036			
6	.541	5.407	86.443			
7	.472	4.724	91.168			
8	.402	4.020	95.188			
9	.315	3.147	98.335			
10	.167	1.665	100.000			

Extraction Method: Principal Component Analysis.

**Component Matrix<sup>a</sup>**

	Component		
	1	2	3
Kebutuhan prestasi1	.549	.050	.563
Kebutuhan prestasi2	.467	-.148	.746
Kebutuhan prestasi3	.687	-.244	-.254
Kebutuhan prestasi4	.612	-.237	-.531
Kebutuhan kekuasaan1	.652	-.213	.133
Kebutuhan kekuasaan2	.786	-.237	.006
Kebutuhan kekuasaan3	.834	-.227	-.149
Kebutuhan afiliasi1	.590	.532	-.236
Kebutuhan afiliasi2	.390	.772	-.072
Kebutuhan afiliasi3	.387	.656	.109

Extraction Method: Principal Component Analysis.

a. 3 components extracted.

## **Validitas Motivasi**

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KMO and Bartlett's Test		
Kaiser-Meyer-Olkin Measure of Sampling Adequacy.		.675
Bartlett's Test of Sphericity	Approx. Chi-Square	228.989
	df	36
	Sig.	.000

Anti-image Matrices									
	Kebutuhan prestasi1	Kebutuhan prestasi2	Kebutuhan prestasi3	Kebutuhan prestasi4	Kebutuhan kekuasaan3	Kebutuhan kekuasaan4	Kebutuhan afiliasi1	Kebutuhan afiliasi2	Kebutuhan afiliasi3
Anti-image Covariance	.652	-.276	.559	-.039	.013	-.046	-.009	-.102	-.011
Kebutuhan prestasi1		.652	-.276	.559	-.042	.187	.051	.060	-.059
Kebutuhan prestasi2	-.276		.652	-.042	.573	-.174	.042	-.100	.039
Kebutuhan prestasi3	.039	-.042		.652	-.174	.417	-.202	.001	-.165
Kebutuhan prestasi4	-.053	.187	-.174		.042	-.202	.286	-.087	.068
Kebutuhan kekuasaan3	.013	-.129	.051	-.100		.001	-.087	.018	.057
Kebutuhan afiliasi1	-.046	.051	.060	.036	.083		.549	-.259	-.186
Kebutuhan afiliasi2	-.009	.060	.059	.033	.018	-.259		.569	.044
Kebutuhan afiliasi3	-.102	-.059	-.039	-.165	.068	-.075	-.075	-.223	-.053
Kebutuhan kekuasaan2	-.011	-.039	-.063	-.063	-.103	.057	-.075	-.223	-.003
Anti-image Correlation	.736 <sup>a</sup>	-.456	.538 <sup>a</sup>	-.074	.388	.031	-.077	-.014	.426
Kebutuhan prestasi1		.736 <sup>a</sup>	-.456	.538 <sup>a</sup>	-.074	.388	-.322	.107	-.021
Kebutuhan prestasi2	-.063	-.074		.773 <sup>a</sup>	-.357	.105	-.179	.064	-.080
Kebutuhan prestasi3	-.103	.388	-.357		.575 <sup>a</sup>	-.584	.003	.171	-.334
Kebutuhan prestasi4	-.031	-.322	.105	-.584		.662 <sup>a</sup>	-.220	-.044	.161
Kebutuhan kekuasaan3	-.077	.092	-.179	.003	-.220		.740 <sup>a</sup>	-.463	-.159
Kebutuhan afiliasi1	-.014	.107	.064	.171	-.044	-.463		.619 <sup>a</sup>	-.349
Kebutuhan afiliasi2	-.150	-.093	.052	-.159	.126	-.119	-.349		.699 <sup>a</sup>
Kebutuhan afiliasi3	-.021	-.080	-.334	.161	-.534	.091	-.108	-.006	
Kebutuhan kekuasaan2									.741 <sup>a</sup>

a. Measures of Sampling Adequacy(MSA)

**Communalities**

	Initial	Extraction
Kebutuhan prestasi1	1.000	.661
Kebutuhan prestasi2	1.000	.825
Kebutuhan prestasi3	1.000	.608
Kebutuhan prestasi4	1.000	.728
Kebutuhan kekuasaan3	1.000	.782
Kebutuhan afiliasi1	1.000	.685
Kebutuhan afiliasi2	1.000	.753
Kebutuhan afiliasi3	1.000	.596
Kebutuhan kekuasaan2	1.000	.658

Extraction Method: Principal Component Analysis.

**Total Variance Explained**

Component	Initial Eigenvalues			Extraction Sums of Squared Loadings		
	Total	% of Variance	Cumulative %	Total	% of Variance	Cumulative %
1	3.404	37.826	37.826	3.404	37.826	37.826
2	1.571	17.457	55.283	1.571	17.457	55.283
3	1.320	14.672	69.955	1.320	14.672	69.955
4	.715	7.946	77.902			
5	.568	6.307	84.208			
6	.525	5.828	90.037			
7	.403	4.477	94.514			
8	.327	3.631	98.145			
9	.167	1.855	100.000			

Extraction Method: Principal Component Analysis.

**Component Matrix<sup>a</sup>**

	Component		
	1	2	3
Kebutuhan prestasi1	.554	.046	.593
Kebutuhan prestasi2	.450	-.125	.779
Kebutuhan prestasi3	.687	-.305	-.206
Kebutuhan prestasi4	.629	-.324	-.478
Kebutuhan kekuasaan3	.831	-.286	-.101
Kebutuhan afiliasi1	.632	.473	-.250
Kebutuhan afiliasi2	.433	.743	-.118
Kebutuhan afiliasi3	.407	.653	.061
Kebutuhan kekuasaan2	.765	-.268	.040

Extraction Method: Principal Component Analysis.  
a. 3 components extracted.

## Factor Analysis Kinerja

[DataSet1] C:\Users\TOSHIBA\Documents\Penelitian dan Artikel\Data Win.sav

KMO and Bartlett's Test		
Kaiser-Meyer-Olkin Measure of Sampling Adequacy.		.825
Bartlett's Test of Sphericity	Approx. Chi-Square	357.532
	Df	45
	Sig.	.000

Anti-image Matrices

Anti-image Matrices										
	Kesetiaan	Prestasi kerja	Tanggung jawab1	Tanggung jawab2	Ketatahan	Kejujuran	Kerjasama1	Kerjasama2	Prakarsa	Kepemimpinan
Anti-image Covariance										
Kesetiaan	.473		-.114	.061	-.134	-.044	-.120	-.025	.061	.085
Prestasi kerja	-.114		.439	-.081	-.107	-.147	.036	-.091	.035	.039
Tanggungjawab1	.061		-.081	.485	-.039	.049	-.162	.019	-.077	.006
Tanggungjawab2	-.134		-.107	.534	.084	.060	.000	-.030	-.138	-.053
Ketatahan	-.044		-.147	.049	.084	.361	-.152	.006	-.052	-.004
Kejujuran	-.120		.036	-.162	-.060	-.152	.304	.007	-.014	.084
Kerjasama1	-.025		-.091	.019	.000	.006	.007	.343	-.222	-.118
Kerjasama2	.061		.035	-.077	-.030	-.052	-.014	-.222	.013	-.037
Prakarsa	.065		.059	-.160	-.138	-.140	.084	.013	.047	.640
Kepemimpinan	-.009		.039	.006	-.053	-.004	-.051	-.118	-.037	-.177
Anti-image Correlation										
Kesetiaan	.849 <sup>a</sup>		-.251	.128	-.266	-.106	-.316	-.062	.144	.119
Prestasi kerja	-.251		.848 <sup>a</sup>	-.176	-.220	-.368	.099	-.234	.087	.079
Tanggungjawab1	.128		-.176	.837 <sup>a</sup>	-.076	.118	-.423	.047	-.180	.011
Tanggungjawab2	-.266		-.220	-.076	.876 <sup>a</sup>	.192	-.149	.001	-.067	-.236
Ketatahan	-.106		-.368	.118	.192	.818 <sup>a</sup>	-.459	.017	-.141	-.291
Kejujuran	-.316		.099	-.423	-.149	-.459	.816 <sup>a</sup>	.022	-.042	-.010
Kerjasama1	-.062		-.234	.047	.001	.017	.022	.798 <sup>a</sup>	.191	-.127
Kerjasama2	.144		.087	-.180	-.067	-.141	-.042	-.620	.028	-.276
Prakarsa	.119		.112	-.288	-.236	-.291	.191	.028	.097	-.081
Kepemimpinan	-.019		.079	.011	-.099	-.010	-.127	-.276	-.081	-.302

a. Measures of Sampling Adequacy(MSA)

**Communalities**

	Initial	Extraction
Kesetiaan	1.000	.755
Prestasi kerja	1.000	.672
Tanggungjawab1	1.000	.521
Tanggungjawab2	1.000	.511
Ketaatan	1.000	.654
Kejujuran	1.000	.733
Kerjasama1	1.000	.639
Kerjasama2	1.000	.646
Prakarsa	1.000	.399
Kepemimpinan	1.000	.642

Extraction Method: Principal Component Analysis.

**Total Variance Explained**

Component	Initial Eigenvalues			Extraction Sums of Squared Loadings		
	Total	% of Variance	Cumulative %	Total	% of Variance	Cumulative %
1	5.000	50.001	50.001	5.000	50.001	50.001
2	1.172	11.719	61.720	1.172	11.719	61.720
3	.996	9.963	71.682			
4	.653	6.529	78.211			
5	.584	5.836	84.047			
6	.507	5.073	89.120			
7	.374	3.743	92.864			
8	.325	3.253	96.117			
9	.211	2.113	98.230			
10	.177	1.770	100.000			

Extraction Method: Principal Component Analysis.

**Component Matrix<sup>a</sup>**

	Component	
	1	2
Kesetiaan	.666	-.559
Prestasi kerja	.744	-.344
Tanggungjawab1	.714	.104
Tanggungjawab2	.702	-.134
Ketaatan	.786	-.191
Kejujuran	.821	-.244
Kerjasama1	.733	.319
Kerjasama2	.697	.401
Prakarsa	.470	.422
Kepemimpinan	.682	.420

Extraction Method: Principal Component Analysis.

a. 2 components extracted.

## Factor Analysis

[DataSet1] C:\Users\TOSHIBA\Documents\Penelitian dan Artikel\Data Win.sav

**KMO and Bartlett's Test**

Kaiser-Meyer-Olkin Measure of Sampling Adequacy.		846
Bartlett's Test of Sphericity	Approx. Chi-Square	328.855
	df	36
	Sig.	.000

Anti-image Matrices										
	Kesetiaaan	Prestasi kerja	Tanggung jawab1	Tanggung jawab2	Ketaatan	Kejujuran	Kerjasama1	Kerjasama2	Kepemimpinan	
Anti-image	.480	-.124	.086	-.128	-.033	-.135	-.027	.057	.010	
Covariance		-.124	.445	-.073	-.101	-.148	.030	.031	.061	
Prestasi kerja			.086	-.073	.529	.084	.017	-.093	-.046	
Tanggungjawab1				-.101	-.084	.565	.063	.025	-.071	
Tanggungjawab2					.017	.063	-.046	.003	-.106	
Ketaatan						.394	-.152	.010	-.046	
Kejujuran							.315	.005	-.052	
Kerjasama1								.005	-.021	
Kerjasama2									-.032	
Kepemimpinan										
Anti-image										
Correlation										
Kesetiaan										
Prestasi kerja										
Tanggungjawab1										
Tanggungjawab2										
Ketaatan										
Kejujuran										
Kerjasama1										
Kerjasama2										
Kepemimpinan										

a. Measures of Sampling Adequacy(MSA)

**Communalities**

	Initial	Extraction
Kesetiaan	1.000	.717
Prestasi kerja	1.000	.647
Tanggungjawab1	1.000	.493
Tanggungjawab2	1.000	.525
Ketaatan	1.000	.650
Kejujuran	1.000	.739
Kerjasama1	1.000	.785
Kerjasama2	1.000	.806
Kepemimpinan	1.000	.586

Extraction Method: Principal Component Analysis.

**Total Variance Explained**

Component	Initial Eigenvalues			Extraction Sums of Squared Loadings		
	Total	% of Variance	Cumulative %	Total	% of Variance	Cumulative %
1	4.816	53.516	53.516	4.816	53.516	53.516
2	1.132	12.583	66.099	1.132	12.583	66.099
3	.681	7.569	73.667			
4	.651	7.234	80.902			
5	.545	6.052	86.954			
6	.416	4.619	91.573			
7	.347	3.852	95.426			
8	.215	2.388	97.814			
9	.197	2.186	100.000			

Extraction Method: Principal Component Analysis.

**Component Matrix<sup>a</sup>**

	Component	
	1	2
Kesetiaan	.685	-.498
Prestasi kerja	.757	-.271
Tanggungjawab1	.702	.020
Tanggungjawab2	.696	-.200
Ketaatan	.784	-.188
Kejujuran	.831	-.222
Kerjasama1	.743	.483
Kerjasama2	.705	.556
Kepemimpinan	.665	.378

Extraction Method: Principal Component Analysis.

a. 2 components extracted.

## **Validitas Kinerja**

[DataSet1] C:\Users\TOSHIBA\Documents\Penelitian dan Artikel\Data Win.sav

KMO and Bartlett's Test		
Kaiser-Meyer-Olkin Measure of Sampling Adequacy.		.837
Bartlett's Test of Sphericity	Approx. Chi-Square	286.826
	Df	28
	Sig.	.000

Anti-image Matrices							
	Kesetiaan	Prestasi kerja	Tanggungjawab2	Ketaatan	Kejujuran	Kerjasama1	Kerjasama2
Anti-image							
Covariance	Kesetiaan	.494	-.118	-.121	-.036	-.133	-.032
	Prestasi kerja	-.118	.455	-.118	-.149	.009	-.092
	Tanggungjawab2	-.121	-.118	.579	.067	-.087	.007
	Ketaatan	-.036	-.149	.067	.395	-.173	.009
	Kejujuran	-.133	.009	-.087	-.173	.372	.015
	Kerjasama1	-.032	-.092	.007	.009	.015	.344
	Kerjasama2	.073	.023	-.034	-.045	-.052	-.229
	Kepemimpinan	.018	.056	-.117	-.051	-.055	.387
Anti-image	Kesetiaan	.862 <sup>a</sup>	-.249	-.226	-.083	-.309	-.077
Correlation	Prestasi kerja	-.249	.855 <sup>a</sup>	-.230	-.352	.023	-.233
	Tanggungjawab2	-.226	-.230	.876 <sup>a</sup>	.141	-.186	.017
	Ketaatan	-.083	-.352	.141	.838 <sup>a</sup>	-.452	.024
	Kejujuran	-.309	.023	-.186	-.452	.850 <sup>a</sup>	.043
	Kerjasama1	-.077	-.233	.017	.024	.043	.777 <sup>a</sup>
	Kerjasama2	.166	.054	-.072	-.114	-.137	-.626
	Kepemimpinan	.033	.108	-.199	-.104	-.117	.776 <sup>a</sup>

a. Measures of Sampling Adequacy(MSA)

**Communalities**

	Initial	Extraction
Kesetiaan	1.000	.742
Prestasi kerja	1.000	.658
Tanggungjawab2	1.000	.523
Ketaatan	1.000	.661
Kejujuran	1.000	.716
Kerjasama1	1.000	.811
Kerjasama2	1.000	.809
Kepemimpinan	1.000	.593

Extraction Method: Principal Component Analysis.

**Total Variance Explained**

Component	Initial Eigenvalues			Extraction Sums of Squared Loadings		
	Total	% of Variance	Cumulative %	Total	% of Variance	Cumulative %
1	4.382	54.776	54.776	4.382	54.776	54.776
2	1.132	14.153	68.930	1.132	14.153	68.930
3	.656	8.198	77.128			
4	.563	7.037	84.165			
5	.423	5.293	89.458			
6	.400	5.000	94.458			
7	.236	2.948	97.406			
8	.208	2.594	100.000			

Extraction Method: Principal Component Analysis.

**Component Matrix<sup>a</sup>**

	Component	
	1	2
Kesetiaan	.706	-.493
Prestasi kerja	.766	-.267
Tanggungjawab2	.695	-.198
Ketaatan	.792	-.184
Kejujuran	.817	-.222
Kerjasama1	.757	.488
Kerjasama2	.705	.559
Kepemimpinan	.670	.381

Extraction Method: Principal Component Analysis.

a. 2 components extracted.

## Lampiran 4 : Hasil Uji Reliabilitas

### UJI RELIABILITAS

#### Reliability Pengembangan Karir

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#### Scale: ALL VARIABLES

Case Processing Summary

	N	%
Cases Valid	73	100.0
Excluded <sup>a</sup>	0	.0
Total	73	100.0

a. Listwise deletion based on all variables in the procedure.

Reliability Statistics

Cronbach's Alpha	N of Items
.723	8

#### Reliability Motivasi

{DataSet1} C:\Users\TOSHIBA\Documents\Penelitian dan Artikel\Data Win.sav

#### Scale: ALL VARIABLES

Case Processing Summary

	N	%
Cases Valid	72	98.6
Excluded <sup>a</sup>	1	1.4
Total	73	100.0

**Case Processing Summary**

		N	%
Cases	Valid	72	98.6
	Excluded <sup>a</sup>	1	1.4
	Total	73	100.0

a. Listwise deletion based on all variables in the procedure.

**Reliability Statistics**

Cronbach's Alpha	N of Items
.788	9

## **Reliability Kinerja**

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### **Scale: ALL VARIABLES**

**Case Processing Summary**

		N	%
Cases	Valid	73	100.0
	Excluded <sup>a</sup>	0	.0
	Total	73	100.0

a. Listwise deletion based on all variables in the procedure.

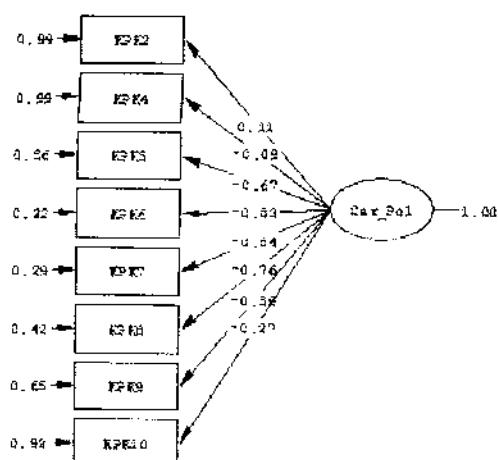
**Reliability Statistics**

Cronbach's Alpha	N of Items
.875	8

## Lampiran 5 : Hasil Analisis SEM

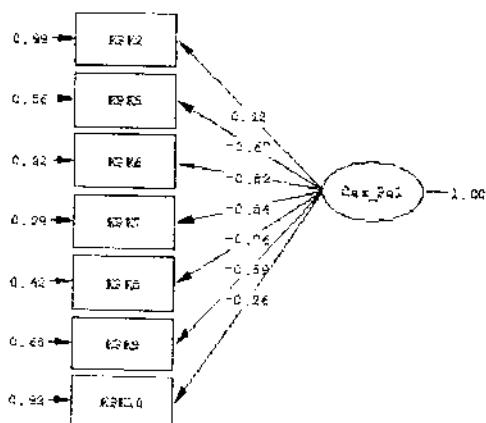
### Analisis Model Pengukuran

#### Pengembangan Karir

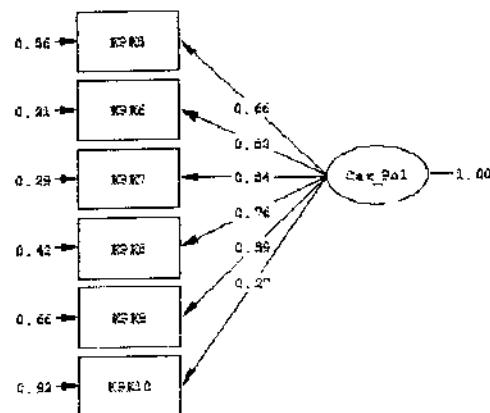


Chi-Square=61.79, df=20, P-value=0.00000, RMSEA=0.170

Chi Square=61.79, df=20, P-value=0.00, RMSEA=0.170



Chi-Square=28.31, df=14, P-value=0.01293, RMSEA=0.119

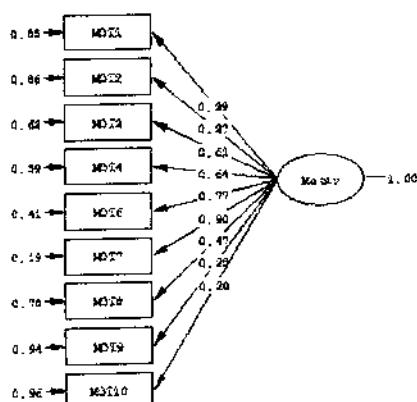


*Chi-Square=9.60, df=9, P-value=0.38364, RMSEA=0.030*

*Chi Square=9.60, df=9, P-value=0.38364, RMSEA=0.030*

KPK\_5, KPK\_6, KPK\_7, KPK\_8, KPK\_9 dan KPK\_10

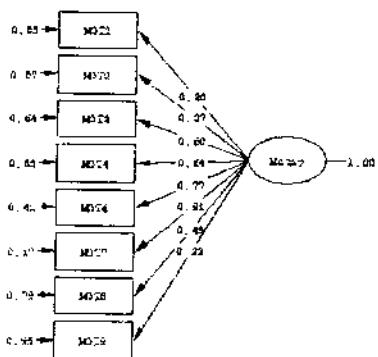
## Motivasi



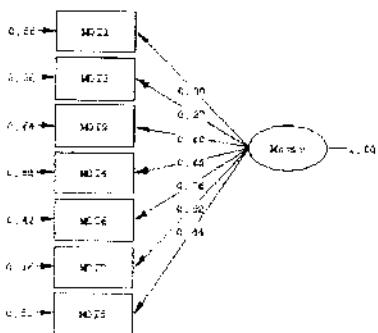
*Chi-Square=90.64, df=27, P-value=0.00000, RMSEA=0.181*

*Chi Square=90.64, df=27, P-value=0.00000, RMSEA=0.181*

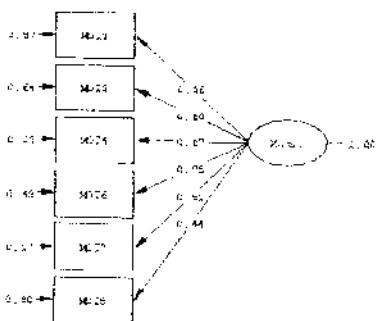
MOT\_1, MOT\_2, MOT\_3, MOT\_4, MOT\_6, MOT\_7, MOT\_8, MOT\_9, MOT\_10,



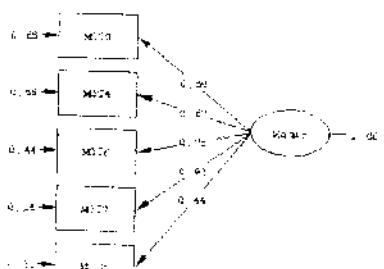
Chi-Square=64.85, df=29, P-value=0.0000, RMSEA=0.176



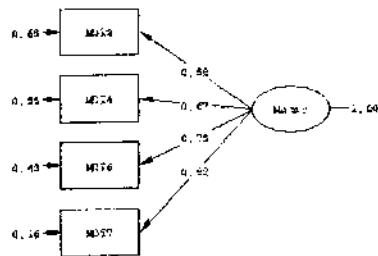
Chi-Square=61.97, df=24, P-value=0.00012, RMSEA=0.162



Chi-Square=14.33, df=9, P-value=0.11219, RMSEA=0.159



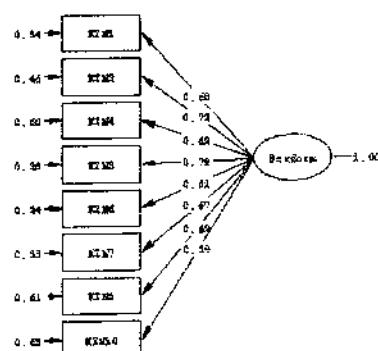
Chi-Square=12.45, df=7, P-value=0.12669, RMSEA=0.124



Chi-Square=11.63, df=2, P-value=0.00298, RMSEA=0.259

**MOT\_3, MOT\_4, MOT\_6, MOT\_7**

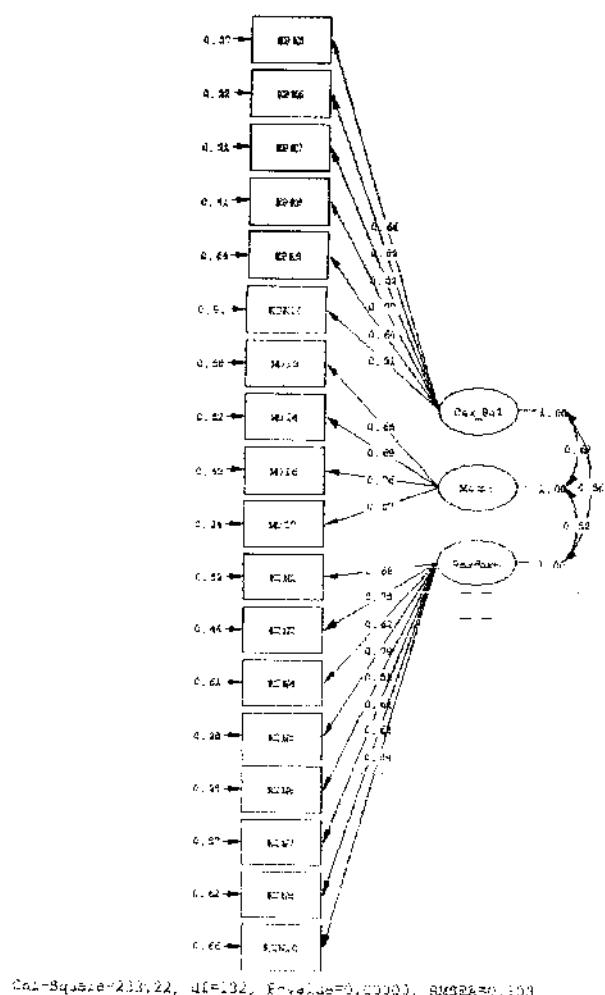
## Kinerja



Chi-Square=68.90, df=20, P-value=0.00000, RMSEA=0.184

**KIN\_1, KIN\_2, KIN\_4, KIN\_5, KIN\_6, KIN\_7, KIN\_8, KIN\_10.**

## MODEL PENGUKURAN KESELURUHAN



Chi-Square=233.22, df=132, P-value=0.0000, RMSEA=0.103

Minimum Fit Function Value = 3.64

Population Discrepancy Function Value (F0) = 1.41

90 Percent Confidence Interval for F0 = (0.87 ; 2.05)

Root Mean Square Error of Approximation (RMSEA) = 0.10

90 Percent Confidence Interval for RMSEA = (0.081 ; 0.12)

P-Value for Test of Close Fit (RMSEA < 0.05) = 0.00016

Expected Cross-Validation Index (ECVI) = 4.32

90 Percent Confidence Interval for ECVI = (3.79 ; 4.97)

ECVI for Saturated Model = 4.75

ECVI for Independence Model = 11.80

Chi-Square for Independence Model with 153 Degrees of Freedom = 813.47

Independence AIC = 849.47

Model AIC = 311.22

Saturated AIC = 342.00  
Independence CAIC = 908.70  
Model CAIC = 439.55  
Saturated CAIC = 904.67

Normed Fit Index (NFI) = 0.68  
Non-Normed Fit Index (NNFI) = 0.77  
Parsimony Normed Fit Index (PNFI) = 0.58  
Comparative Fit Index (CFI) = 0.80  
Incremental Fit Index (IFI) = 0.81  
Relative Fit Index (RFI) = 0.63

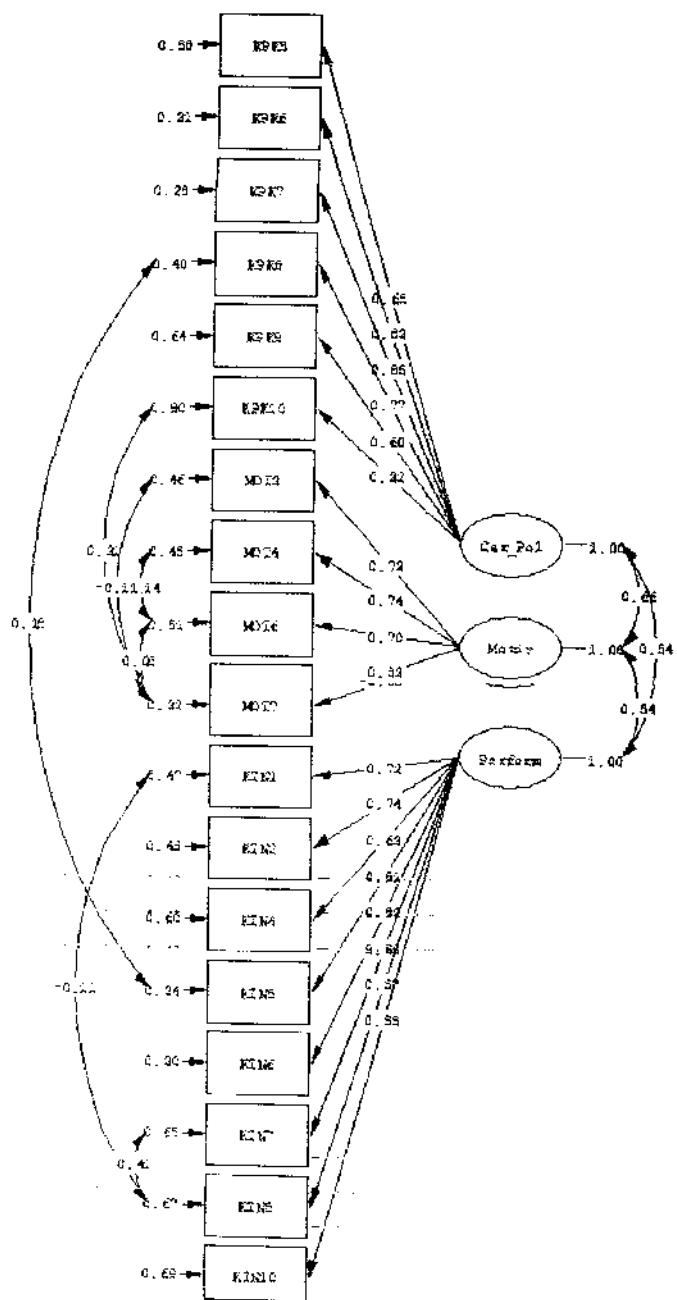
Critical N (CN) = 48.47

Root Mean Square Residual (RMR) = 0.054  
Standardized RMR = 0.091  
Goodness of Fit Index (GFI) = 0.74  
Adjusted Goodness of Fit Index (AGFI) = 0.66  
Parsimony Goodness of Fit Index (PGFI) = 0.57

The Modification Indices Suggest to Add the  
Path to from Decrease in Chi-Square New Estimate  
KPK10 Motiv 16.6 0.61

The Modification Indices Suggest to Add an Error Covariance  
Between and Decrease in Chi-Square New Estimate  
MOT6 MOT4 12.3 -0.19  
MOT7 KPK10 20.8 0.28  
MOT7 MOT3 8.3 -0.19  
MOT7 MOT6 8.2 0.17  
KIN5 KPK8 9.3 0.06  
KIN8 KIN1 8.3 -0.05  
KIN8 KIN7 30.7 0.10

## RESPESIFIKASI 1



Chi-Square=141.45, df=125, P-value=0.14923, RMSEA=0.043

## Goodness of Fit Statistics

Degrees of Freedom = 125

Minimum Fit Function Chi-Square = 172.35 ( $P = 0.0032$ )

Normal Theory Weighted Least Squares Chi-Square = 141.45 ( $P = 0.15$ )

Estimated Non-centrality Parameter (NCP) = 16.45

90 Percent Confidence Interval for NCP = (0.0 ; 49.88)

Minimum Fit Function Value = 2.39

Population Discrepancy Function Value ( $F_0$ ) = 0.23

90 Percent Confidence Interval for  $F_0$  = (0.0 ; 0.69)

Root Mean Square Error of Approximation (RMSEA) = 0.043

90 Percent Confidence Interval for RMSEA = (0.0 ; 0.074)

P-Value for Test of Close Fit (RMSEA < 0.05) = 0.61

Expected Cross-Validation Index (ECVI) = 3.24

90 Percent Confidence Interval for ECVI = (3.01 ; 3.71)

ECVI for Saturated Model = 4.75

ECVI for Independence Model = 11.80

Chi-Square for Independence Model with 153 Degrees of Freedom = 813.47

Independence AIC = 849.47

Model AIC = 233.45

Saturated AIC = 342.00

Independence CAIC = 908.70

Model CAIC = 384.81

Saturated CAIC = 904.67

Normed Fit Index (NFI) = 0.79

Non-Normed Fit Index (NNFI) = 0.91

Parsimony Normed Fit Index (PNFI) = 0.64

Comparative Fit Index (CFI) = 0.93

Incremental Fit Index (IFI) = 0.93

Relative Fit Index (RFI) = 0.74

Critical N (CN) = 69.80

Root Mean Square Residual (RMR) = 0.042

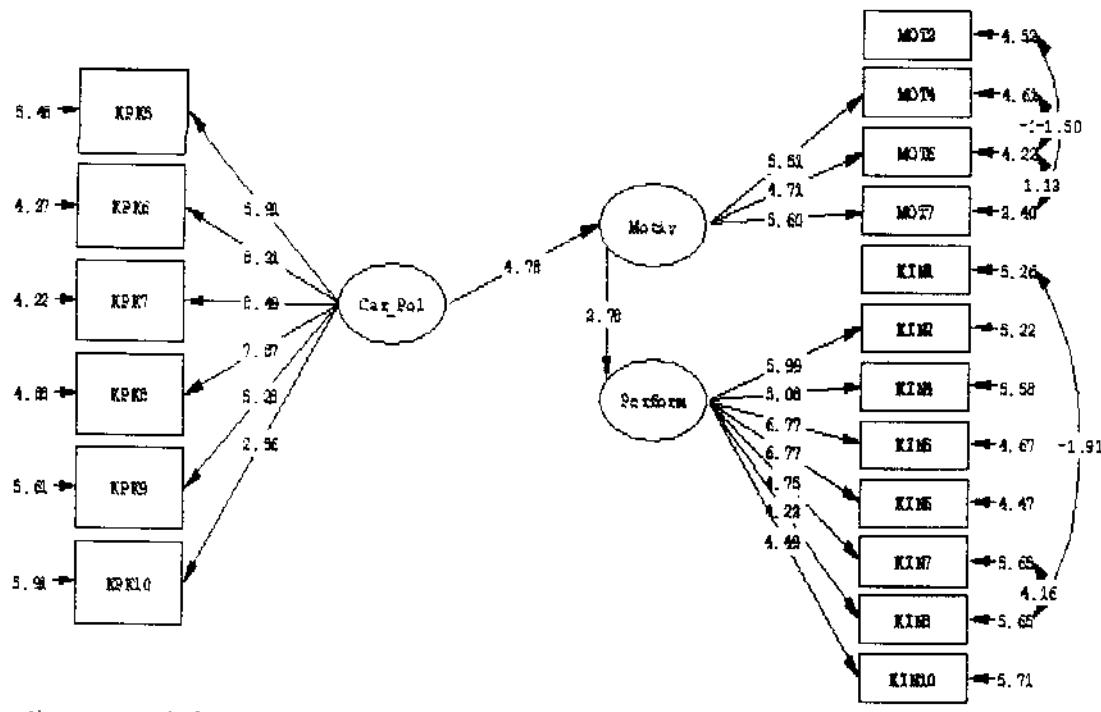
Standardized RMR = 0.079

Goodness of Fit Index (GFI) = 0.82

Adjusted Goodness of Fit Index (AGFI) = 0.75

Parsimony Goodness of Fit Index (PGFI) = 0.60

## ANALISIS MODEL STRUKTURAL



Goodness of Fit Statistics

Degrees of Freedom = 126

Minimum Fit Function Chi-Square = 176.34 (P = 0.0021)

Normal Theory Weighted Least Squares Chi-Square = 145.42 (P = 0.11)

Estimated Non-centrality Parameter (NCP) = 19.42

90 Percent Confidence Interval for NCP = (0.0 ; 53.47)

Minimum Fit Function Value = 2.45

Population Discrepancy Function Value (F0) = 0.27

90 Percent Confidence Interval for F0 = (0.0 ; 0.74)

Root Mean Square Error of Approximation (RMSEA) = 0.046

90 Percent Confidence Interval for RMSEA = (0.0 ; 0.077)

P-Value for Test of Close Fit (RMSEA < 0.05) = 0.55

Expected Cross-Validation Index (ECVI) = 3.27

90 Percent Confidence Interval for ECVI = (3.00 ; 3.74)

ECVI for Saturated Model = 4.75

ECVI for Independence Model = 11.80

Chi-Square for Independence Model with 153 Degrees of Freedom = 813.47

Independence AIC = 849.47

Model AIC = 235.42

Saturated AIC = 342.00

Independence CAIC = 908.70

Model CAIC = 383.49

Saturated CAIC = 904.67

Normed Fit Index (NFI) = 0.78

Non-Normed Fit Index (NNFI) = 0.91

Parsimony Normed Fit Index (PNFI) = 0.65

Comparative Fit Index (CFI) = 0.92

Incremental Fit Index (IFI) = 0.93

Relative Fit Index (RFI) = 0.74

Critical N (CN) = 68.72

Root Mean Square Residual (RMR) = 0.045

Standardized RMR = 0.089

Goodness of Fit Index (GFI) = 0.82

Adjusted Goodness of Fit Index (AGFI) = 0.75

Parsimony Goodness of Fit Index (PGFI) = 0.60

L I S R E L 8.80  
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Karl G. Jöreskog & Dag Sörbom

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The following lines were read from file C:\Users\TOSHIBA\Documents\Penelitian dan Artikel\Data Win\Syntax\_Win.LS8:

Raw Data from File Data\_Win.PSF  
Latent Variables: Car\_Pol Motiv Perform  
Relationship:

KPK5 - KPK10 = Car\_Pol  
MOT3 - MOT4 = Motiv  
MOT6 - MOT7 = Motiv  
KIN1 - KIN2 = Perform  
KIN4 - KIN8 = Perform  
KIN10 = Perform

Let Error Covariance of MOT6 and MOT4 free  
Let Error Covariance of MOT7 and KPK10 free  
Let Error Covariance of MOT7 and MOT3 free  
Let Error Covariance of MOT7 and MOT6 free  
Let Error Covariance of KIN5 and KPK8 free  
Let Error Covariance of KIN8 and KIN1 free  
Let Error Covariance of KIN8 and KIN7 free

Motiv = Car\_Pol  
Perform = Motiv

Options: SC  
Path Diagram

End of Problem

Sample Size : 73

Covariance Matrix

	MOT3	MOT4	MOT6	MOT7	KIN1	KIN2
MOT3	0.79					
MOT4	0.47	1.00				
MOT6	0.33	0.27	0.51			
MOT7	0.42	0.60	0.48	0.90		
KIN1	0.14	0.13	0.13	0.16	0.25	
KIN2	0.11	0.18	0.15	0.18	0.14	0.23
KIN4	0.08	0.02	0.08	0.13	0.18	0.17
KIN5	0.14	0.11	0.15	0.17	0.13	0.15
KIN6	0.12	0.12	0.12	0.17	0.15	0.13
KIN7	0.07	0.05	0.08	0.07	0.08	0.12
KIN8	0.08	0.07	0.09	0.10	0.06	0.09
KIN10	0.16	0.10	0.11	0.12	0.09	0.09
KPK5	0.42	0.49	0.13	0.32	0.11	0.15
KPK6	0.29	0.31	0.18	0.24	0.13	0.15
KPK7	0.32	0.38	0.15	0.30	0.19	0.15
KPK8	0.19	0.24	0.19	0.26	0.08	0.11
KPK9	0.15	0.21	0.10	0.18	0.08	0.11
KPK10	0.18	0.28	0.25	0.52	0.09	0.11

Covariance Matrix

	KIN4	KIN5	KIN6	KIN7	KIN8	KIN10
KIN4	0.48					
KIN5	0.14	0.25				
KIN6	0.17	0.17	0.23			
KIN7	0.13	0.11	0.10	0.23		
KIN8	0.13	0.11	0.11	0.18	0.25	
KIN10	0.16	0.12	0.12	0.15	0.14	0.31
KPK5	0.12	0.14	0.07	0.10	0.14	0.05
KPK6	0.14	0.12	0.12	0.07	0.09	0.09
KPK7	0.16	0.13	0.17	0.12	0.12	0.17
KPK8	0.05	0.14	0.08	0.07	0.09	0.08
KPK9	0.15	0.09	0.11	0.10	0.13	0.08
KPK10	0.12	0.03	0.06	-0.03	-0.01	0.01

Covariance Matrix

	KPK5	KPK6	KPK7	KPK8	KPK9	KPK10
KPK5	1.14					
KPK6	0.42	0.48				
KPK7	0.51	0.42	0.73			
KPK8	0.30	0.29	0.35	0.43		
KPK9	0.32	0.18	0.25	0.20	0.37	
KPK10	0.10	0.12	0.17	0.18	0.07	0.80

Number of Iterations = 26

LISREL Estimates (Maximum Likelihood)

Measurement Equations

$$\text{MOT3} = 0.65 * \text{Motiv}, \text{Errorvar.} = 0.37, R^2 = 0.53$$

(0.083)	
4.52	

$$\text{MOT4} = 0.75 * \text{Motiv}, \text{Errorvar.} = 0.44, R^2 = 0.56$$

(0.14)	(0.096)
5.51	4.61

$$\text{MOT6} = 0.49 * \text{Motiv}, \text{Errorvar.} = 0.27, R^2 = 0.47$$

(0.10)	(0.064)
4.71	4.22

$$\text{MOT7} = 0.73 * \text{Motiv}, \text{Errorvar.} = 0.28, R^2 = 0.65$$

(0.13)	(0.083)
5.60	3.40

$$\text{KIN1} = 0.36 * \text{Perform}, \text{Errorvar.} = 0.12, R^2 = 0.52$$

(0.023)	
5.26	

$$\text{KIN2} = 0.36 * \text{Perform}, \text{Errorvar.} = 0.11, R^2 = 0.54$$

(0.059)	(0.020)
5.99	5.22

$$\text{KIN4} = 0.43 * \text{Perform}, \text{Errorvar.} = 0.29, R^2 = 0.39$$

(0.085)	(0.052)
5.08	5.58

$$\text{KIN5} = 0.41 * \text{Perform}, \text{Errorvar.} = 0.087, R^2 = 0.66$$

(0.061)	(0.019)
6.77	4.67

$$\text{KIN6} = 0.40 * \text{Perform}, \text{Errorvar.} = 0.069, R^2 = 0.70$$

(0.059)	(0.015)
6.77	4.47

$$\text{KIN7} = 0.28 * \text{Perform}, \text{Errorvar.} = 0.15, R^2 = 0.34$$

(0.059)	(0.027)
4.75	5.65

$$\text{KIN8} = 0.28 * \text{Perform}, \text{Errorvar.} = 0.16, R^2 = 0.32$$

(0.066)	(0.029)
4.23	5.65

$$\text{KIN10} = 0.31 * \text{Perform}, \text{Errorvar.} = 0.21, R^2 = 0.31$$

(0.068)	(0.037)
4.49	5.71

KPK5 = 0.69\*Car\_Pol, Errorvar.= 0.66 , R<sup>2</sup> = 0.42  
(0.12) (0.12)  
5.91 5.48

KPK6 = 0.58\*Car\_Pol, Errorvar.= 0.15 , R<sup>2</sup> = 0.69  
(0.069) (0.034)  
8.31 4.37

KPK7 = 0.72\*Car\_Pol, Errorvar.= 0.21 , R<sup>2</sup> = 0.71  
(0.085) (0.051)  
8.49 4.22

KPK8 = 0.52\*Car\_Pol, Errorvar.= 0.18 , R<sup>2</sup> = 0.60  
(0.066) (0.036)  
7.87 4.88

KPK9 = 0.36\*Car\_Pol, Errorvar.= 0.24 , R<sup>2</sup> = 0.35  
(0.068) (0.043)  
5.28 5.61

KPK10 = 0.30\*Car\_Pol, Errorvar.= 0.72 , R<sup>2</sup> = 0.11  
(0.10) (0.12)  
2.86 5.91

Error Covariance for MOT6 and MOT4 = -0.10  
(0.053)  
-1.86

Error Covariance for MOT7 and MOT3 = -0.07  
(0.049)  
-1.50

Error Covariance for MOT7 and MOT6 = 0.066  
(0.059)  
1.13

Error Covariance for KIN8 and KIN1 = -0.03  
(0.014)  
-1.91

Error Covariance for KIN8 and KIN7 = 0.098  
(0.024)  
4.16

Error Covariance for KPK8 and KIN5 = 0.061  
(0.019)  
3.17

Error Covariance for KPK10 and MOT7 = 0.26  
(0.065)  
3.94

## Structural Equations

Motiv = 0.69\*Car\_Pol, Errorvar. = 0.53 , R<sup>2</sup> = 0.47  
(0.14) (0.18)  
4.78 2.96

Perform = 0.56\*Motiv, Errorvar. = 0.68 , R<sup>2</sup> = 0.32  
(0.15) (0.21)  
3.78 3.27

## Reduced Form Equations

Motiv = 0.69\*Car\_Pol, Errorvar. = 0.53, R<sup>2</sup> = 0.47  
(0.14)  
4.78

Perform = 0.39\*Car\_Pol, Errorvar. = 0.85, R<sup>2</sup> = 0.15  
(0.11)  
3.51

## Correlation Matrix of Independent Variables

Car	Pol
-----	
1.00	

## Covariance Matrix of Latent Variables

Motiv	Perform	Car	Pol
-----	-----	-----	-----
1.00			
0.56	1.00		
0.69	0.39	1.00	

## Goodness of Fit Statistics

Degrees of Freedom = 126  
Minimum Fit Function Chi-Square = 176.34 (P = 0.0021)  
Normal Theory Weighted Least Squares Chi-Square = 145.42 (P = 0.11)  
Estimated Non-centrality Parameter (NCP) = 19.42  
90 Percent Confidence Interval for NCP = (0.0 ; 53.47)

Minimum Fit Function Value = 2.45  
Population Discrepancy Function Value (F0) = 0.27  
90 Percent Confidence Interval for F0 = (0.0 ; 0.74)  
Root Mean Square Error of Approximation (RMSEA) = 0.046  
90 Percent Confidence Interval for RMSEA = (0.0 ; 0.077)  
P-Value for Test of Close Fit (RMSEA < 0.05) = 0.55

Expected Cross-Validation Index (ECVI) = 3.27  
90 Percent Confidence Interval for ECVI = (3.00 ; 3.74)  
ECVI for Saturated Model = 4.75  
ECVI for Independence Model = 11.80

Chi-Square for Independence Model with 153 Degrees of Freedom = 813.47

Independence AIC = 849.47

Model AIC = 235.42

Saturated AIC = 342.00

Independence CAIC = 908.70

Model CAIC = 383.49

Saturated CAIC = 904.67

Normed Fit Index (NFI) = 0.78

Non-Normed Fit Index (NNFI) = 0.91

Parsimony Normed Fit Index (PNFI) = 0.65

Comparative Fit Index (CFI) = 0.92

Incremental Fit Index (IFI) = 0.93

Relative Fit Index (RFI) = 0.74

Critical N (CN) = 68.72

Root Mean Square Residual (RMR) = 0.045

Standardized RMR = 0.089

Goodness of Fit Index (GFI) = 0.82

Adjusted Goodness of Fit Index (AGFI) = 0.75

Parsimony Goodness of Fit Index (PGFI) = 0.60

#### Standardized Solution

##### LAMBDA-Y

Motiv Perform

MOT3	0.65	--
MOT4	0.75	--
MOT6	0.49	--
MOT7	0.73	--
KIN1	--	0.36
KIN2	--	0.36
KIN4	--	0.43
KIN5	--	0.41
KIN6	--	0.40
KIN7	--	0.28
KIN8	--	0.28
KIN10	--	0.31

##### LAMBDA-X

Car\_Pol

KPK5	0.69
KPK6	0.58
KPK7	0.72
KPK8	0.52
KPK9	0.36
KPK10	0.30

##### BETA

Motiv Perform

Motiv	--	--
Perform	0.56	--

## GAMMA

### Car\_Pol

Motiv	0.69
Perform	--

## Correlation Matrix of ETA and KSI

### Motiv Perform Car\_Pol

Motiv	1.00
Perform	0.56
Car_Pol	0.69
	0.39
	1.00

## PSI

Note: This matrix is diagonal.

### Motiv Perform

0.53	0.68
------	------

## Regression Matrix ETA on KSI (Standardized)

### Car\_Pol

Motiv	0.69
Perform	0.39

## Completely Standardized Solution

## LAMBDA-Y

### Motiv Perform

MOT3	0.73	--
MOT4	0.75	--
MOT6	0.69	--
MOT7	0.81	--
KIN1	--	0.72
KIN2	--	0.74
KIN4	--	0.63
KIN5	--	0.81
KIN6	--	0.84
KIN7	--	0.59
KIN8	--	0.57
KIN10	--	0.55

## LAMBDA-X

### Car\_Pol

KPK5	0.65
------	------

KPK6	0.83
KPK7	0.84
KPK8	0.77
KPK9	0.59
KPK10	0.33

#### BETA

	Motiv	Perform
Motiv	--	--
Perform	0.56	--

#### GAMMA

	Car_Pol
Motiv	0.69
Perform	--

#### Correlation Matrix of ETA and KSI

	Motiv	Perform	Car_Pol
Motiv	1.00		
Perform	0.56	1.00	
Car_Pol	0.69	0.39	1.00

#### PSI

Note: This matrix is diagonal.

	Motiv	Perform
	0.53	0.68

#### THETA-EPS

	MOT3	MOT4	MOT6	MOT7	KIN1	KIN2
MOT3	0.47					
MOT4	--	0.44				
MOT6	--	-0.14	0.53			
MOT7	-0.09	--	0.10	0.35		
KIN1	--	--	--	--	0.48	
KIN2	--	--	--	--	--	0.46
KIN4	--	--	--	--	--	--
KIN5	--	--	--	--	--	--
KIN6	--	--	--	--	--	--
KIN7	--	--	--	--	--	--
KIN8	--	--	--	--	-0.11	--
KIN10	--	--	--	--	--	--

### THETA-EPS

	KIN4	KIN5	KIN6	KIN7	KIN8	KIN10
KIN4	0.61					
KIN5	--	0.34				
KIN6	--	--	0.30			
KIN7	--	--	--	0.66		
KIN8	--	--	--	0.42	0.68	
KIN10	--	--	--	--	--	0.69

### THETA-DELTA-EPS

	MOT3	MOT4	MOT6	MOT7	KIN1	KIN2
KPK5	--	--	--	--	--	--
KPK6	--	--	--	--	--	--
KPK7	--	--	--	--	--	--
KPK8	--	--	--	--	--	--
KPK9	--	--	--	--	--	--
KPK10	--	--	--	0.32	--	--

### THETA-DELTA-EPS

	KIN4	KIN5	KIN6	KIN7	KIN8	KIN10
KPK5	--	--	--	--	--	--
KPK6	--	--	--	--	--	--
KPK7	--	--	--	--	--	--
KPK8	--	0.18	--	--	--	--
KPK9	--	--	--	--	--	--
KPK10	--	--	--	--	--	--

### THETA-DELTA

	KPK5	KPK6	KPK7	KPK8	KPK9	KPK10
	0.58	0.31	0.29	0.40	0.65	0.89

Regression Matrix ETA on KSI (Standardized)

Car	Pol
Motiv	0.69
Perform	0.39

Time used: 0.140 Seconds

## Lampiran 6 : Korelasi antar Dimensi

**Correlations Dimensi Pengembangan Karir dengan Dimensi Motivasi**

		Individu	Organisasi	Pimpinan	Prestasi	Kekuasaan	Afiliasi
Individu	Pearson Correlation	1	.081	.218	.098	-.036	.041
	Sig. (2-tailed)		.496	.064	.408	.761	.732
	N	73	73	73	73	73	73
Organisasi	Pearson Correlation	.081	1	.591**	.649**	.438**	.177
	Sig. (2-tailed)	.496		.000	.000	.000	.133
	N	73	73	73	73	73	73
Pimpinan	Pearson Correlation	.218	.591**	1	.536**	.643**	.512**
	Sig. (2-tailed)	.064	.000		.000	.000	.000
	N	73	73	73	73	73	73
Prestasi	Pearson Correlation	.098	.649**	.536**	1	.685**	.300
	Sig. (2-tailed)	.408	.000	.000		.000	.010
	N	73	73	73	73	73	73
Kekuasaan	Pearson Correlation	-.036	.438**	.643**	.685**	1	.297
	Sig. (2-tailed)	.761	.000	.000	.000		.011
	N	73	73	73	73	73	73
Afiliasi	Pearson Correlation	.041	.177	.512**	.300**	.297	1
	Sig. (2-tailed)	.732	.133	.000	.010	.011	
	N	73	73	73	73	73	73

\*\*. Correlation is significant at the 0.01 level (2-tailed).

\*. Correlation is significant at the 0.05 level (2-tailed).

### Correlations Dimensi Motivasi dengan Dimensi Kinerja Pegawai

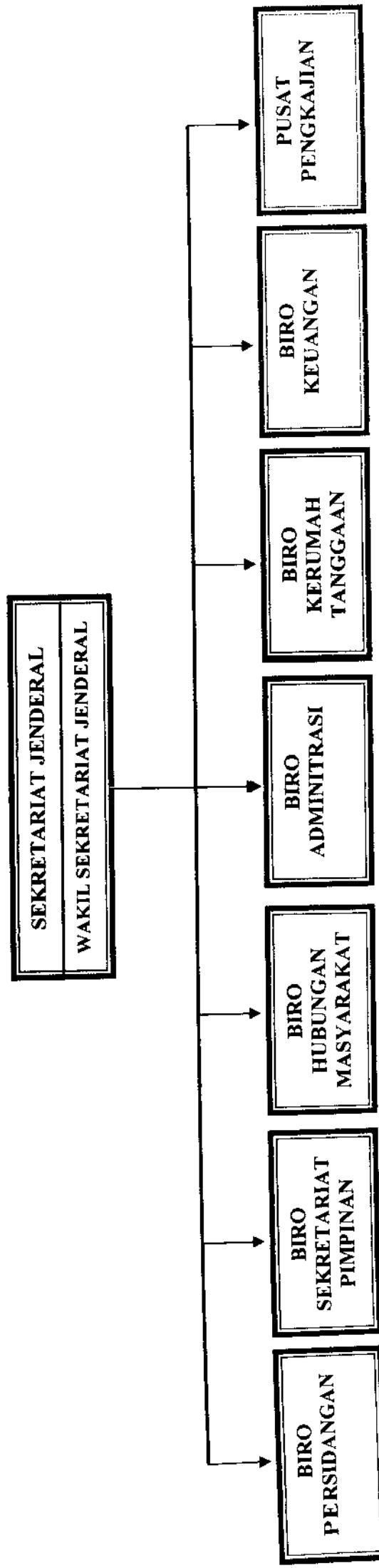
	Prestasi	Kekuasaan	Afiliasi	Kesetiaan	Pekerja	Tanggungjawab	Ketaatan	Kemujuran	Kerjasama	Prakarsa	Kepemimpinan
Prestasi	Pearson Correlation	1	.685**	.300*	.462**	.542**	.372**	.455**	.429**	.328**	.175
N	Sig. (2-tailed)		.000	.010	.000	.000	.001	.000	.000	.005	.441**
Kekuasaan	Pearson Correlation	.685**	1	.297*	.369**	.402**	.244	.421**	.370**	.215	.083
Afiliasi	Sig. (2-tailed)	.000	.011	.001	.000	.038	.000	.001	.001	.068	.487
N	N	73	73	73	73	73	73	73	73	73	.018
Kesetiaan	Pearson Correlation	.300*	.297*	1	.159	.224	.249*	.176	.212	.053	.319**
N	Sig. (2-tailed)	.000	.011	.011	.180	.057	.034	.137	.072	.657	.002
N	N	73	73	73	73	73	73	73	73	73	.087
Pekerja	Pearson Correlation	.462**	.369**	.159	1	.582**	.510**	.537**	.616**	.321**	.120
N	Sig. (2-tailed)	.000	.011	.011	.180	.000	.000	.000	.000	.006	.307**
N	N	73	73	73	73	73	73	73	73	73	.008
Tanggungjawab	Pearson Correlation	.372**	.244*	.224	.582**	1	.566**	.627**	.548**	.475**	.198
N	Sig. (2-tailed)	.001	.038	.034	.000	.000	.000	.000	.000	.000	.335**
N	N	73	73	73	73	73	73	73	73	73	.004
Ketiauan	Pearson Correlation	.455**	.421**	.176	.517**	.627**	.505**	1	.710**	.492**	.446**
N	Sig. (2-tailed)	.000	.000	.000	.000	.000	.000	.000	.000	.000	.489**
N	N	73	73	73	73	73	73	73	73	73	.000
Kerjasama	Pearson Correlation	.429**	.370**	.212	.616**	.548**	.665**	.710**	1	.490**	.256*
N	Sig. (2-tailed)	.000	.001	.072	.000	.000	.000	.000	.000	.000	.461**
N	N	73	73	73	73	73	73	73	73	73	.73
Prakarsa	Pearson Correlation	.328**	.215	.053	.321**	.475**	.503**	.492**	1	.236*	.568**
N	Sig. (2-tailed)	.005	.068	.657	.016	.000	.000	.000	.000	.045	.000
N	N	73	73	73	73	73	73	73	73	73	.73
Kepemimpinan	Pearson Correlation	.441**	.276*	.202	.307**	.335**	.489**	.426**	.461**	.568**	.439**
N	Sig. (2-tailed)	.000	.018	.002	.008	.004	.000	.000	.000	.000	.000
N	N	73	73	73	73	73	73	73	73	73	.73

\*. Correlation is significant at the 0.01 level (2-tailed).

\*\*. Correlation is significant at the 0.05 level (2-tailed).

## Lampiran 7 : Struktur Organisasi

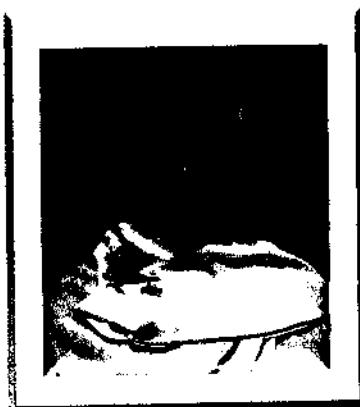
### STRUKTUR ORGANISASI SEKRETARIAT JENDERAL MPR RI



Sumber : Sekretariat Jenderal MPR RI (2012)



# Riwayat Hidup



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N.I.M : 55109120102  
Tempat, Tgl Lahir : Jakarta, 11 Juni 1962  
E-mail address : [win\\_mpr@yahoo.com](mailto:win_mpr@yahoo.com)  
Alamat Rumah : Komplek DPR RI IV/29 Meruya Selatan,  
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Telepon : 021 – 5858626 , HP : 0812 9941 335

**Pendidikan Formal** :  
1. Tahun 1970 -1975 : SD N 01 Pagi Kebun Jeruk Jakarta, Lulus tahun 1975  
2. Tahun 1976- 1979 : SMP N 75 Kebun Jeruk Jakarta, Lulus tahun 1979  
3. Tahun 1980-1982 : SMA N 16 Palmerah Jakarta, Lulus tahun 1982  
4. Tahun 2004-2008 : S1 Fakultas Ekonomi, Universitas Mercu Buana  
Lulus tahun 2008.  
5. Tahun 2010- Sekarang : Program Pascasarjana, Program Studi Magister  
Manajemen, Universitas Mercu Buana.

**Pengalaman Kerja** :  
Tahun 1983 –Sekarang : Sekretariat Jenderal MPR RI Jl. Jend. Gatot Subroto  
No 6, Jakarta Pusat.  
Jabatan Terakhir : Kepala Sub Bagian Perbendaharaan

